

2025

Restaurant & Hospitality Industry Salary Report

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2025 RESTAURANT INDUSTRY

Nationwide Salary Average Summary

CEO	CFO	coo	VP OF FINANCE
2025 \$250,000	2025 \$180,000	2025 \$215,282	2025 \$159,403
VP OF HR	DIRECTOR OF HR	DIRECTOR OF FINANCE	VP OF REAL ESTATE
2025 \$175,809	2025 \$127,947	2025 \$123,521	2025 \$197,752
DIRECTOR OF MARKETING	VP OF MARKETING	DIRECTOR OF REAL ESTATE	
2025 \$102,867	2025 \$161,232	2025 \$165,079	



2024 VS 2025 RESTAURANT INDUSTRY

Nationwide Salary Average Summary -

VP OF DEVELOPMENT	DIRECTOR OF DEVELOPMENT	FRANCHISE CONSULTANT	DIRECTOR OF FRANCHISE
2025 \$153,315 +21.00 % 2024 \$126,710	2025 \$85,279 +16.19% 2024 \$73,394	2025 \$71,484 - 1.77% 2024 \$72,773	2025 \$127,713 +45.95 % 2024 \$87,505
ASSISTANT MANAGER	CATERING MANAGER	DISTRICT MANAGER	VP OF OPERATIONS
2025 \$48,911 +11.69 % 2024 \$43,793	2025 \$51,010 +1.78% 2024 \$50,124	2025 \$82,956 +15.18 % 2024 \$72,051	2025 \$152,975 +11.19 % 2024 \$137,541
EXECUTIVE CHEF	GENERAL MANAGER	KITCHEN MANAGER	DIRECTOR OF OPERATIONS
2025 \$83,555 +14.14 % 2024 \$73,204	2025 \$60,108 +7.78 % 2024 \$55,768	2025 \$54,472 +7.54 % 2024 \$50,651	2025 \$95,626 +10.08 % 2024 \$89,867
DESTAUDANT			
RESTAURANT MANAGER	SOUS CHEF	SHIFT MANAGER	

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2024 VS 2025 RESTAURANT INDUSTRY

Nationwide Hourly Average Summary -

BAKER	BARTENDER	DISHWASHER
2025 \$38,049 +5.47% 2024 \$36,076	2025 \$34,012 -3.80% 2024 \$35,354	2025 \$29,253 -1.28% 2024 \$29,631
HOST/HOSTESS	LINE COOK	PASTRY CHEF
2025 \$31,740 - 0.88% 2024 \$32,021	2025 \$39,423 +7.20 % 2024 \$36,774	2025 \$52,562 +30.29% 2024 \$40,341
PREP COOK	SERVER	01
2025 \$33,544 +5.37 % 2024 \$31,835	2025 \$32,708 - 5.81% 2024 \$34,725	

2025 RESTAURANT INDUSTRY

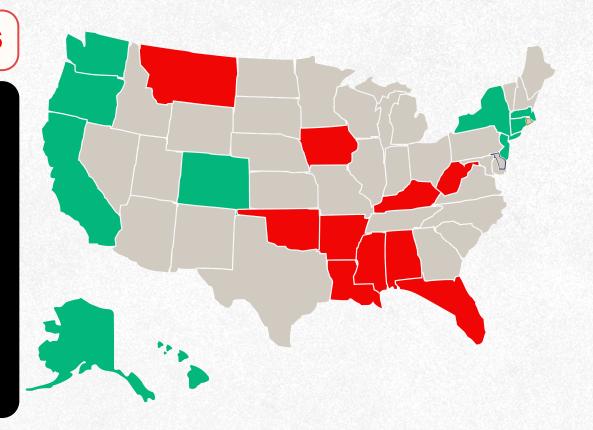
Top 10 HIGHEST and LOWEST Salaries by State

HIGHEST SALARIES

- 1. New York
- 2. Washington
- 3. Massachusetts
- 4. California
- 5. New Jersey
- 6. Connecticut
- 7. Alaska
- 8. Colorado
- 9. Oregon
- 10. Hawaii

LOWEST SALARIES

- 1. lowa
- 2. Montana
- 3. Oklahoma
- 4. Alabama
- 5. **Kentucky**
- 6. Louisiana
- 7. Mississippi
- 8. Florida
- 9. Arkansas
- 10. West Virginia





2024 VS 2025 HOSPITALITY INDUSTRY

Nationwide Salary Average Summary

HOTEL GENERAL MANAGER	VP OF FINANCE	DIRECTOR OF FINANCE	DIRECTOR OF HOUSEKEEPING
2025 \$75,190 +28.33% 2024 \$58,587	2025 \$159,403 +10.58% 2024 \$144,147	2025 \$123,521 +42.54% 2024 \$86,652	2025 \$69,968 +40.23% 2024 \$49,700
DIRECTOR OF SALES	GROUP SALES MANAGER	DIRECTOR OF CATERING	CATERING SALES MANAGER
2025 \$103,431 +36.68 % 2024 \$75,671	2025 \$81,875 +44.43 % 2024 \$56,686	2025 \$73,383 +25.60% 2024 \$58,388	2025 \$55,686 +4.10 % 2024 \$53,490
DIRECTOR OF IT	DIRECTOR OF GOLF	DIRECTOR OF MARKETING	DIRECTOR OF F&B
2025 \$130,236 +15.25 % 2024 \$113,003	2025 \$69,120 +13.71 % 2024 \$60,783	2025 \$102,867 +31.87 % 2024 \$78,005	2025 \$90,444 +32.13% 2024 \$68,448

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2024 VS 2025 HOSPITALITY INDUSTRY

Nationwide Salary Average Summary -

VP OF F&B	F&B MANAGER	DIRECTOR OF ARCHITECT & DESIGN	AREA PROPERTY MANAGER
2025 \$92,846 +24.64 % 2024 \$74,488	2025 \$65,314 +23.42 % 2024 \$52,920	2025 \$104,257 +18.43 % 2024 \$88,032	2025 \$67,842 +18.89 % 2024 \$57,065
DIRECTOR OF HR	VP OF HR	COUNTRY CLUB GENERAL MANAGER	FRONT DESK MANAGER
2025 \$127,947 +41.57 % 2024 \$90,378	2025 \$175,809 +12.19 % 2024 \$156,692	2025 \$89,660 +1.25 % 2024 \$88,552	2025 \$57,139 +15.36 % 2024 \$49,521
VP OF HOSPITALITY	DIRECTOR OF HOSPITALITY	DIRECTOR OF MAINTENANCE	
2025 \$151,148 -0.32% 2024 \$151,635	2025 \$60,426 - 9.59% 2024 \$66,086	2025 \$72,126 -1.29% 2024 \$73,065	

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2025 HOSPITALITY INDUSTRY

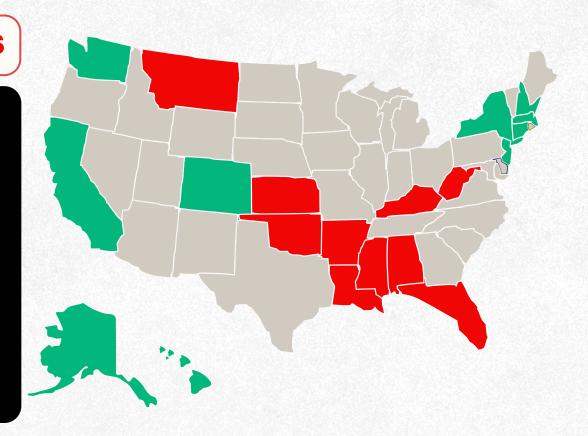
Top 10 HIGHEST and LOWEST Salaries by State

HIGHEST SALARIES

- 1. New York
- 2. California
- 3. Washington
- 4. Massachusetts
- 5. New Jersey
- 6. Colorado
- 7.Hawaii
- 8. Alaska
- 9. Connecticut
- 10. New Hampshire

LOWEST SALARIES

- 1.Kansas
- 2. Oklahoma
- 3. Kentucky
- 4. Montana
- 5. Alabama
- 6. Florida
- 7. Mississippi
- 8. Louisiana
- 9. Arkansas
- 10. West Virginia



State		CEO	CFO	COO	VPofHR	Director of HR	Director of Finance	VP of Finance	Director of Warketing	VP of Warketing	Director of Real Estate	VP of Real Estate	VP of Development	Director of Development
Alabama	AL	\$220,000	\$160,000	\$193,260	\$166,156	\$120,438	\$106,652	\$147,966	\$91,890	\$144,372	\$154,270	\$192,720	\$138,394	\$76,776
Alaska	AK	\$240,000	\$170,000	\$208,891	\$196,161	\$145, 19 5	\$128,004	\$167,660	\$112,299	\$170,485	\$183,231	\$210,953	\$157,919	\$94,901
Arizona	AZ	\$230,000	\$165,000	\$212,082	\$177,902	\$128,470	\$123,021	\$160,456	\$102,792	\$160,482	\$163,099	\$196,568	\$151,854	\$91,222
Arkansas	AR	\$210,000	\$155,000	\$189,394	\$164,293	\$117,297	\$121,486	\$137, <i>2</i> 78	\$91,117	\$145,445	\$150,170	\$172,170	\$157,241	\$75,321
California	CA	\$280,000	\$200,000	\$229,018	\$199,948	\$147,620	\$140,894	\$175,190	\$123,280	\$181,436	\$181,205	\$204,144	\$163,986	\$104,366
Colorado	CO	\$250,000	\$180,000	\$218,722	\$189,732	\$140,670	\$134,723	\$170,642	\$112,049	\$184,284	\$171,836	\$205,165	\$151,198	\$94,824
Connecticut	СТ	\$260,000	\$190,000	\$236,372	\$178,840	\$136,651	\$128,763	\$185,978	\$120,014	\$167,776	\$176,562	\$204,928	\$169,731	\$90,631
Delaware	DE	\$240,000	\$175,000	\$216,290	\$170,497	\$130,448	\$101,362	\$157,382	\$105,514	\$174,660	\$171,281	\$200,194	\$142,438	\$84,564
District of Columbia	D.C.	\$250,000	\$180,000	\$220,000	\$160,000	\$130,000	\$140,000	\$170,000	\$120,000	\$150,000	\$130,000	\$160,000	\$150,000	\$120,000
Florida	FL	\$230,000	\$170,000	\$202,750	\$163,258	\$116,369	\$114,416	\$153,541	\$92,197	\$141,528	\$152,028	\$178,286	\$137,219	\$77,188
Georgia	GA	\$235,000	\$175,000	\$224,029	\$167,901	\$122,095	\$121,999	\$159,598	\$100,545	\$143,103	\$158,465	\$191,709	\$147,839	\$82,900
Hawaii	H	\$250,000	\$185,000	\$222,917	\$188,674	\$137,850	\$129,394	\$161,906	\$117,621	\$162,021	\$176,364	\$210,182	\$150,046	\$95,341
Idaho	ID	\$220,000	\$160,000	\$226,854	\$157,145	\$125,228	\$118,410	\$148,793	\$92,989	\$141,640	\$156,920	\$183,480	\$161,044	\$78,648
Illinois	IL	\$260,000	\$190,000	\$230,281	\$178,959	\$132,700	\$126,764	\$160,884	\$107,726	\$164,012	\$170,774	\$198,079	\$146,558	\$88,025
Indiana	IN	\$230,000	\$170,000	\$202,810	\$159,460	\$122,194	\$120,431	\$197,393	\$103,374	\$153, <i>2</i> 73	\$163,351	\$205,266	\$159,105	\$80,781
lowa	IA	\$220,000	\$160,000	\$205,771	\$183,049	\$126,278	\$117,978	\$140,853	\$94,367	\$130,522	\$160,522	\$194,187	\$137,420	\$79,557
Kansas	KS	\$225,000	\$165,000	\$207,860	\$163,233	\$116,280	\$113,006	\$146,131	\$98,049	\$189,429	\$158,008	\$185,865	\$143,191	\$83,658
Kentucky	KY	\$215,000	\$160,000	\$200,422	\$178,323	\$117,078	\$115,040	\$148,215	\$91,641	\$130,656	\$155,666	\$179,649	\$120,833	\$76,229
Louisiana	LA	\$220,000	\$165,000	\$199,555	\$157,401	\$117,558	\$107,612	\$147,633	\$88,685	\$152, <i>2</i> 78	\$156,388	\$185,096	\$138,532	\$79,977
Maine	ME	\$230,000	\$170,000	\$198,207	\$164,539	\$123,009	\$118,827	\$153,023	\$95,725	\$155,932	\$162,559	\$189,280	\$160,540	\$87,026
Maryland	MD	\$250,000	\$185,000	\$220,374	\$186,160	\$134,922	\$132,913	\$164,298	\$108,497	\$174,012	\$171,317	\$197,772	\$165,534	\$91,191
Vassachusetts	MA	\$270,000	\$200,000	\$244,207	\$196,079	\$144,677	\$138,110	\$176,701	\$122,860	\$183,621	\$183,476	\$217,579	\$170,392	\$99,849
Mchigan	M	\$240,000	\$175,000	\$202,473	\$168,748	\$127,428	\$116,260	\$144,960	\$98,614	\$153,296	\$162,312	\$184,086	\$162,184	\$81,122
Mnnesota	MN	\$250,000	\$180,000	\$224,636	\$174,570	\$129,649	\$125,848	\$152,925	\$106,297	\$168,159	\$170,863	\$206,153	\$160,505	\$87,638
Mssissippi	IVB	\$210,000	\$155,000	\$204,440	\$167,981	\$113,925	\$101,717	\$133,400	\$88,275	\$140,948	\$177,731	\$186,531	\$134,177	\$79,635
Mssouri	MD	\$230,000	\$170,000	\$206,421	\$177,095	\$122,619	\$123,162	\$151,910	\$98,234	\$152,872	\$159,948	\$187,416	\$160,749	\$80,506

State		CEO	CFO	COO	VP of HR	Director of HR	Director of Finance	VP of Finance	Director of Marketing	VP of Warketing	Director of Real Estate	VP of Real Estate	VP of Development	Director of Developmen
Montana	M	\$220,000	\$160,000	\$205,373	\$151,959	\$116,588	\$124,032	\$134,829	\$94,579	\$125,821	\$154,141	\$195,576	\$139,429	\$75,409
Nebraska	NE	\$225,000	\$165,000	\$199,917	\$185,633	\$123,861	\$126,655	\$172,744	\$94,988	\$167,341	\$158,674	\$187,325	\$144,156	\$92,452
Nevada	NV	\$240,000	\$175,000	\$235,726	\$180,640	\$138,452	\$133,496	\$175,718	\$109,183	\$153,363	\$170,589	\$203,720	\$152,949	\$88,119
New Hampshire	NH	\$250,000	\$180,000	\$221,278	\$185,264	\$129,899	\$115,875	\$163,034	\$99,862	\$148,190	\$169,077	\$214,233	\$166,020	\$83,746
New Jersey	NJ	\$270,000	\$200,000	\$239,727	\$195,090	\$137,429	\$131,218	\$180,735	\$117,461	\$170,187	\$182,080	\$220,631	\$172,712	\$94,877
New Vexico	NIVI	\$230,000	\$170,000	\$226,127	\$160,569	\$123,176	\$116,225	\$166,302	\$102,158	\$170,935	\$157,245	\$197,518	\$160,890	\$81,777
NewYork	NY	\$300,000	\$220,000	\$265,391	\$196,191	\$140,758	\$142,769	\$184,738	\$122,712	\$189,849	\$180,833	\$233,416	\$178,360	\$101,319
North Carolina	NC	\$240,000	\$175,000	\$208,258	\$175,027	\$126,799	\$116,650	\$168,275	\$98,914	\$162,620	\$159,693	\$185,022	\$152,083	\$83,334
North Dakota	ND	\$220,000	\$160,000	\$205,159	\$181,967	\$122,709	\$138,972	\$153,266	\$101,608	\$143,936	\$165,653	\$204,324	\$165,968	\$82,755
Ohio	OH	\$240,000	\$175,000	\$213,380	\$181,065	\$124,243	\$120,849	\$150,794	\$99,218	\$162,570	\$164,040	\$199,348	\$153,064	\$82,345
Oklahoma	OK	\$220,000	\$160,000	\$194,982	\$159,078	\$120,684	\$118,811	\$142,050	\$95,426	\$153,893	\$155,722	\$182,860	\$132,161	\$78,763
Oregon	OR	\$250,000	\$180,000	\$233,656	\$166,163	\$132,361	\$139,053	\$167,679	\$108,400	\$181,595	\$171,421	\$208,650	\$164,773	\$89,527
Pennsylvania	PA	\$260,000	\$190,000	\$217,180	\$173,188	\$126,923	\$123,525	\$164,835	\$104,924	\$170,400	\$168,296	\$215,639	\$160,403	\$85,635
Rhode Island	RI	\$240,000	\$175,000	\$220,426	\$189,347	\$134,891	\$128,292	\$166,060	\$106,380	\$161,972	\$173,818	\$203,909	\$156,548	\$87,416
South Carolina	SC	\$230,000	\$170,000	\$207,228	\$167,416	\$119,495	\$111,430	\$162,105	\$99,495	\$150,085	\$158,405	\$185,627	\$144,670	\$77,179
South Dakota	SD	\$220,000	\$160,000	\$190,658	\$171,409	\$125,435	\$124,547	\$136,245	\$103,107	\$163,354	\$153,150	\$190,710	\$156,129	\$80,056
Tennessee	TN	\$260,000	\$190,000	\$203,196	\$171,024	\$121,668	\$119,946	\$147,418	\$100,837	\$150,814	\$154,394	\$188,770	\$143,031	\$80,366
Texas	TX	\$240,000	\$175,000	\$213,441	\$181,141	\$129,451	\$123,823	\$154,306	\$104,155	\$161,469	\$163,576	\$187,611	\$149,907	\$88,371
Utah	UΤ	\$230,000	\$170,000	\$220,626	\$179,679	\$125,997	\$126,810	\$162,208	\$99,050	\$145,657	\$157,988	\$190,718	\$146,533	\$82,042
Vermont	VT	\$250,000	\$185,000	\$215,827	\$185,495	\$126,760	\$128,867	\$167,838	\$101,759	\$194,749	\$166,220	\$222,136	\$148,830	\$86,356
Virginia	VA	\$270,000	\$200,000	\$212,875	\$181,095	\$131,544	\$126,501	\$158,649	\$105,189	\$163,324	\$167,347	\$196,458	\$157,303	\$89,069
Washington	WA	\$210,000	\$155,000	\$236,184	\$174,767	\$149,564	\$139,240	\$179,616	\$131,333	\$195,250	\$183,100	\$217,172	\$181,495	\$99,578
West Virginia	W	\$240,000	\$175,000	\$224,937	\$169,300	\$117,072	\$100,744	\$149,736	\$85,582	\$157,409	\$146,690	\$178,362	\$147,801	\$69,747
Wisconsin	W	\$220,000	\$160,000	\$213,427	\$182,481	\$129,587	\$129,239	\$162,807	\$100,420	\$179,169	\$166,893	\$207,804	\$158,603	\$85,754
Wyoming	WY	\$146,185	\$150,048	\$211,069	\$169,378	\$125,358	\$141,728	\$153,487	\$91,992	\$171,453	\$156,585	\$202,629	\$143,312	\$76,094

State		Franchise Consultant	Director of Franchise	Operations Wanager	VP of Operations	Director of Operations	District Wanager	General Wanager	Restaurant Wanager	Catering Wanager	Assistant Wanager	Shift Wanager	Executive Chef	Kitchen Wanager	Sous Chef
Alabama	AL	\$71,648	\$119,847	\$59,206	\$158,809	\$90,741	\$77,865	\$55,568	\$51,900	\$44,652	\$46,444	\$35,313	\$89,207	\$53,026	\$51,495
Alaska	AK	\$78,729	\$131,824	\$68,835	\$17O,994	\$110,502	\$93,202	\$69,408	\$64,933	\$52,355	\$56,423	\$40,148	\$91,030	\$57,693	\$58,423
Arizona	AZ	\$70,533	\$125,622	\$61,262	\$156,445	\$90,014	\$83,063	\$59,377	\$54,115	\$49,554	\$48,447	\$36,495	\$82,650	\$52,931	\$54,844
Arkansas	AR	\$66,749	\$111,745	\$61,900	\$154,169	\$79,968	\$73,719	\$56,147	\$50,576	\$47,718	\$45,949	\$37,380	\$75,653	\$49,397	\$49,228
California	CA	\$77,464	\$136,230	\$72,204	\$165,509	\$111,597	\$92,955	\$61,592	\$60,424	\$59,449	\$54,826	\$40,449	\$96,670	\$61,510	\$63,017
Colorado	CO	\$75,086	\$133,951	\$68,939	\$152,631	\$103,691	\$85,873	\$61,229	\$59,359	\$54,623	\$48,788	\$38,554	\$88,371	\$58,542	\$58,254
Connecticut	CT	\$74,413	\$131,809	\$65,411	\$149,663	\$100,356	\$85,657	\$62,798	\$56,929	\$53,676	\$54,405	\$36,099	\$87,616	\$58,650	\$57,148
Delaware	DE	\$74,027	\$133,187	\$63,123	\$161,448	\$91,571	\$85,748	\$61,319	\$57,219	\$51,044	\$49,534	\$37,066	\$84,390	\$55,859	\$53,653
District of Columbia	D.C.	\$90,000	\$110,000	\$80,000	\$140,000	\$110,000	\$90,000	\$85,000	\$70,000	\$65,000	\$55,000	\$45,000	\$75,000	\$60,000	\$50,000
Florida	FL	\$64,967	\$102,809	\$55,884	\$143,109	\$88,147	\$75,344	\$54,932	\$50,130	\$46,199	\$47,014	\$33,959	\$77,622	\$49,142	\$50,501
Georgia	GA	\$67,709	\$117, <i>2</i> 71	\$58,355	\$152,623	\$92,043	\$77,637	\$63,570	\$60,918	\$48,018	\$47,180	\$35,588	\$80,129	\$52,482	\$51,866
Hawaii	H	\$74,121	\$136,385	\$62,941	\$164,044	\$88,048	\$95,383	\$68,251	\$59,999	\$63,748	\$52,012	\$39,082	\$86,165	\$59,085	\$59,836
Idaho	ID	\$69,180	\$122,987	\$59,593	\$136,476	\$98,693	\$81,885	\$60,617	\$54,852	\$51,313	\$44,911	\$35,721	\$83,177	\$53,195	\$55,050
Illinois	IL	\$74,617	\$132,288	\$66,577	\$148,882	\$96,488	\$89,327	\$64,454	\$56,751	\$52,818	\$49,790	\$35,921	\$85,550	\$56,872	\$57,495
Indiana	IN	\$68,537	\$127,979	\$61,127	\$170,471	\$88,617	\$81,603	\$59,754	\$53,847	\$48,747	\$48,063	\$33,922	\$81,693	\$52,742	\$53,733
lowa	IA	\$67,708	\$124,227	\$61,520	\$129,293	\$91,512	\$80,117	\$57,477	\$53,554	\$49,164	\$48,546	\$33,186	\$78,750	\$52,436	\$50,404
Kansas	KS	\$66,565	\$120,649	\$62,746	\$156,840	\$90,641	\$80,032	\$85,419	\$53,646	\$48,983	\$49,012	\$33,163	\$77,854	\$52,655	\$51,548
Kentucky	KY	\$65,333	\$117,740	\$59,419	\$144,285	\$84,698	\$86,159	\$55,500	\$51,371	\$48,634	\$46,780	\$32,668	\$78,479	\$50,783	\$47,399
Louisiana	LA	\$65,634	\$116,742	\$56,778	\$135,423	\$87,891	\$78,993	\$57,002	\$52,809	\$47,899	\$45,067	\$30,903	\$78,386	\$51,613	\$51,612
Maine	IVE	\$71,066	\$128,085	\$61,649	\$145,044	\$94,622	\$75,797	\$60,820	\$55,641	\$50,315	\$48,812	\$37,536	\$84,595	\$54,219	\$55,039
Waryland	MD	\$72,899	\$132,254	\$65,752	\$147,459	\$97,419	\$83,633	\$62,484	\$56,877	\$54,401	\$50,821	\$37,091	\$83,680	\$58,932	\$54,957
Vassachusetts	MA	\$81, <i>2</i> 78	\$142,386	\$71,645	\$172,109	\$105,805	\$92,067	\$57,923	\$62,122	\$57,884	\$54,605	\$41,203	\$92,215	\$61,539	\$61,815
Mchigan	M	\$67,008	\$119,881	\$63,039	\$140,924	\$91,077	\$78,725	\$56,463	\$53,334	\$49,097	\$48,348	\$34,486	\$77,849	\$52,495	\$52,383
Minnesota	MN	\$73,747	\$132,332	\$62,737	\$157,644	\$98,375	\$79,874	\$61,803	\$53,429	\$51,788	\$51,657	\$36,103	\$84,927	\$58,019	\$56,616
Mssissippi	IVIS	\$67,321	\$122,432	\$58,676	\$141,909	\$88,383	\$79,013	\$55,267	\$52,086	\$43,932	\$44,670	\$34,929	\$77,297	\$50,507	\$47,652
Mssouri	MO	\$70,090	\$124,633	\$60,766	\$138,604	\$94,391	\$80,344	\$57,614	\$54,463	\$48,326	\$47,790	\$33,914	\$78,586	\$51,157	\$52,598

State		Franchise Consultant	Director of Franchise	Operations Manager	VP of Operations	Director of Operations	District Wanager	General Wanager	Restaurant Wanager	Catering Wanager	Assistant Wanager	Shift Manager	Executive Chef	Kitchen Manager	Sous Chef
Montana	M	\$67,931	\$120,363	\$58,659	\$154,122	\$89,719	\$78,440	\$58,793	\$54,992	\$50,386	\$47,078	\$34,976	\$78,011	\$50,599	\$52,654
Nebraska	NE	\$70,608	\$125,756	\$61,249	\$138,849	\$95,023	\$80,986	\$59,143	\$53,546	\$50,504	\$45,981	\$35,193	\$80,336	\$51,552	\$53,283
Nevada	NV	\$74,242	\$135,162	\$62,245	\$155,186	\$103,160	\$85,374	\$61,973	\$57,309	\$54,606	\$48,872	\$37,125	\$91, <i>2</i> 93	\$54,487	\$57,528
NewHampshire	NH	\$73,076	\$131,190	\$63,033	\$165,254	\$92,011	\$80,067	\$63,695	\$56,482	\$52,200	\$50,336	\$37,144	\$84,722	\$55,908	\$55,300
New Jersey	NJ	\$76,530	\$138,514	\$67,701	\$167,433	\$102,631	\$87,995	\$63,505	\$58,102	\$53,795	\$56,846	\$35,069	\$90,211	\$60,581	\$58,791
New/Vexico	NIVI	\$69,246	\$126,019	\$59,481	\$160,896	\$91,794	\$80,107	\$56,174	\$53,923	\$48,031	\$45,906	\$34,580	\$80,359	\$49,759	\$52,383
NewYork	NY	\$80,047	\$143,446	\$63,279	\$168,246	\$111,597	\$92,488	\$68,814	\$62,669	\$57,976	\$52,407	\$36,302	\$96,226	\$61,458	\$62,597
North Carolina	NC	\$68,946	\$123,668	\$61,117	\$134,016	\$96,804	\$82,131	\$56,984	\$54,515	\$47,084	\$45, 797	\$31,247	\$78,464	\$53,060	\$52,392
North Dakota	ND	\$73,070	\$135,575	\$61,158	\$143,414	\$98,842	\$83,283	\$60,975	\$54,432	\$50,551	\$48,376	\$36,139	\$79,728	\$54,425	\$55,122
Ohio	ОН	\$71,858	\$127,716	\$62,809	\$148,051	\$90,147	\$81,175	\$58,763	\$55,128	\$49,868	\$46,951	\$33,527	\$82,345	\$55,307	\$52,470
Oklahoma	OK	\$68,676	\$122,941	\$64,626	\$150,143	\$96,927	\$81,789	\$58,153	\$52,658	\$47,868	\$45,453	\$32,339	\$82,073	\$51,367	\$50,919
Oregon	OR	\$75,363	\$138,300	\$65,811	\$159,163	\$102,121	\$88,009	\$64,122	\$60,818	\$52,570	\$50,968	\$37,872	\$85,464	\$57,814	\$55,853
Pennsylvania	PA	\$73,531	\$132,694	\$61,529	\$158,221	\$98,805	\$84,037	\$62,067	\$55,124	\$51,407	\$48,341	\$35,032	\$86,293	\$55,184	\$55,209
Rhode Island	RI	\$74,256	\$134,075	\$67,704	\$160,726	\$94,743	\$93,037	\$62,545	\$58,323	\$55,438	\$52,556	\$33,205	\$86,576	\$58,267	\$57,320
South Carolina	SC	\$68,844	\$123,627	\$61,734	\$146,730	\$90,896	\$80,732	\$55,899	\$54,241	\$48,121	\$44,888	\$34,359	\$79,834	\$52,821	\$50,712
South Dakota	SD	\$68,963	\$126,859	\$60,939	\$156,869	\$98,613	\$79,152	\$59,721	\$51,542	\$48,539	\$47,981	\$33,887	\$75,510	\$51,041	\$52,865
Tennessee	TN	\$67,242	\$121,089	\$59,288	\$148,924	\$96,595	\$82,223	\$56,563	\$53,251	\$47,574	\$46,050	\$35,146	\$79,694	\$54,490	\$52,967
Texas	TX	\$69,889	\$126,350	\$63,220	\$149,881	\$100,150	\$101,838	\$90,247	\$55,092	\$51,449	\$47,301	\$31,661	\$80,361	\$54,829	\$54,264
Utah	UT	\$68,321	\$123,504	\$59,805	\$150,110	\$98,184	\$83,449	\$57,947	\$53,320	\$47,585	\$46,610	\$33,863	\$81,658	\$52,066	\$54,821
Vermont	VT	\$73,103	\$136,914	\$63,254	\$165,592	\$95,932	\$75,353	\$64,551	\$57, 999	\$54,203	\$48,960	\$34,600	\$87,637	\$54,253	\$55,438
Virginia	VA	\$73,140	\$131,442	\$64,261	\$155,613	\$93,945	\$87,873	\$61,946	\$56,581	\$50,962	\$50,466	\$33,580	\$84,881	\$54,969	\$55,212
Washington	WA	\$79,486	\$148,601	\$70,493	\$173,244	\$110,325	\$93,214	\$72,365	\$61,959	\$56,384	\$54,420	\$39,732	\$94,375	\$61,989	\$64,749
West Virginia	W	\$65,834	\$108,556	\$62,041	\$143,657	\$76,763	\$70,609	\$52,972	\$48,834	\$42,873	\$44,729	\$31,335	\$78,545	\$48,297	\$47,422
Wisconsin	VM	\$73,686	\$133,099	\$62,660	\$150,915	\$104,169	\$84,916	\$61,268	\$53, <i>2</i> 54	\$51,029	\$50,265	\$33,020	\$85,166	\$51,067	\$55,012
Wyoming	WY	\$69,906	\$124,944	\$61,817	\$148,715	\$96,164	\$75,678	\$58,043	\$50,408	\$55,169	\$48.138	\$33,660	\$85,461	\$52,521	\$55,113

State		Hotel General Manager	VP of Finance	Director of Finance	Director of Housekeeping	Director of Sales	Group Sales Wanager	Director of Catering	Catering Sales Manager	Director of IT	Director of Golf	Director of Warketing	Director of F&B	VP of F&B
Alabama	AL	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000
Alaska	AK	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165,000
Arizona	AZ	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$112,000	\$122,000	\$162,000
Arkansas	AR	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158,000
California	CA	\$125,000	\$190,000	\$140,000	\$65,000	\$135,000	\$95,000	\$110,000	\$85,000	\$150,000	\$90,000	\$125,000	\$135,000	\$175,000
Colorado	CO	\$118,000	\$185,000	\$135,000	\$63,000	\$128,000	\$93,000	\$108,000	\$83,000	\$145,000	\$88,000	\$118,000	\$128,000	\$168,000
Connecticut	CT	\$120,000	\$188,000	\$138,000	\$64,000	\$130,000	\$94,000	\$112,000	\$84,000	\$148,000	\$89,000	\$120,000	\$130,000	\$170,000
Delaware	DE	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000
District of Columbia	D.C.	\$110,000	\$175,000	\$130,000	\$70,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000
Florida	FL	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$112,000	\$122,000	\$162,000
Georgia	GA	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165,000
Hawaii	Н	\$125,000	\$190,000	\$140,000	\$65,000	\$135,000	\$95,000	\$110,000	\$85,000	\$150,000	\$90,000	\$125,000	\$135,000	\$175,000
Idaho	ID	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158,000
Illinois	IL	\$118,000	\$185,000	\$135,000	\$63,000	\$128,000	\$93,000	\$108,000	\$83,000	\$145,000	\$88,000	\$118,000	\$128,000	\$168,000
Indiana	IN	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000
lowa	IA	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158,000
Kansas	KS	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000
Kentucky	KY	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158,000
Louisiana	LA	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$112,000	\$122,000	\$162,000
Vaine	NE	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000
Maryland	MD	\$120,000	\$188,000	\$138,000	\$64,000	\$130,000	\$94,000	\$112,000	\$84,000	\$148,000	\$89,000	\$120,000	\$130,000	\$170,000
Massachusetts	MA	\$125,000	\$190,000	\$140,000	\$65,000	\$135,000	\$95,000	\$110,000	\$85,000	\$150,000	\$90,000	\$125,000	\$135,000	\$175,000
Michigan	M	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165,000
Minnesota	MN	\$118,000	\$185,000	\$135,000	\$63,000	\$128,000	\$93,000	\$108,000	\$83,000	\$145,000	\$88,000	\$118,000	\$128,000	\$168,000
Mssissippi	NB	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158,000
Mssouri	MD	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$112,000	\$122,000	\$162,000
W bntana	M	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160,000

State		Hotel General Wanager	VP of Finance	Director of Finance	Director of Housekeeping	Director of Sales	Group Sales Wanager	Director of Catering	Catering Sales Wanager	Director of IT	Director of Golf	Director of Warketing	Director of F&B	VP of F&E
Nebraska	NE	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158.000
Nevada	NV	\$120,000	\$188,000	\$138,000	\$64,000	\$130,000	\$94,000	\$112,000	\$84,000	\$148,000	\$89,000	\$120,000	\$130,000	\$170.000
New Hampshire	NH	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165.000
New Jersey	NJ	\$125,000	\$190,000	\$140,000	\$65,000	\$135,000	\$95,000	\$110,000	\$85,000	\$150,000	\$90,000	\$125,000	\$135,000	\$175.000
New/Vexico	NIVI	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$110,000	\$122,000	\$162,000
NewYork	NY	\$130,000	\$200,000	\$150,000	\$70,000	\$140,000	\$100,000	\$120,000	\$90,000	\$160,000	\$95,000	\$130,000	\$140,000	\$180.000
North Carolina	NC	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165.000
North Dakota	ND	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158.000
Ohio	OH	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$112,000	\$122,000	\$162,000
Oklahoma	OK	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160.000
Oregon	OR	\$118,000	\$185,000	\$135,000	\$63,000	\$128,000	\$93,000	\$108,000	\$83,000	\$145,000	\$88,000	\$118,000	\$128,000	\$168.000
Pennsylvania	PA	\$120,000	\$188,000	\$138,000	\$64,000	\$130,000	\$94,000	\$112,000	\$84,000	\$148,000	\$89,000	\$120,000	\$130,000	\$170.000
Rhode Island	RI	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165.000
South Carolina	SC	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$14,2000	\$86,000	\$112,000	\$122,000	\$162,000
South Dakota	SD	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158.000
Tennessee	TH	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160.000
Texas	TX	\$118,000	\$185,000	\$135,000	\$63,000	\$128,000	\$93,000	\$108,000	\$83,000	\$145,000	\$88,000	\$118,000	\$128,000	\$168.000
Utak	UT	\$115,000	\$180,000	\$135,000	\$62,000	\$125,000	\$92,000	\$105,000	\$82,000	\$145,000	\$87,000	\$115,000	\$125,000	\$165.000
Vermont	VT	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160.000
Virginia	VA	\$120,000	\$188,000	\$138,000	\$64,000	\$130,000	\$94,000	\$112,000	\$84,000	\$148,000	\$89,000	\$120,000	\$130,000	\$170.000
Washington	VVA	\$125,000	\$190,000	\$140,000	\$65,000	\$135,000	\$95,000	\$110,000	\$85,000	\$150,000	\$90,000	\$125,000	\$135,000	\$175.000
West Virginia	W	\$108,000	\$172,000	\$128,000	\$59,000	\$118,000	\$88,000	\$98,000	\$78,000	\$138,000	\$84,000	\$108,000	\$118,000	\$158.000
Wisconsin	VVI	\$112,000	\$178,000	\$132,000	\$61,000	\$122,000	\$91,000	\$102,000	\$81,000	\$142,000	\$86,000	\$112,000	\$122,000	\$162,000
Wyoming	WY	\$110,000	\$175,000	\$130,000	\$60,000	\$120,000	\$90,000	\$100,000	\$80,000	\$140,000	\$85,000	\$110,000	\$120,000	\$160.00

State		F&B Manager	Director of Architect & Design	Area Property Manager	Director of Human Resources	Vice President of Human Resources	Country Club General Manager	Front Desk Manager	Vice President Hospitality	Director of Hospitality	Director of Vaintenance
Alabama	AL	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Alaska	AK	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
Arizona	AZ	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
Arkansas	AR	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
California	CA	\$95,000	\$140,000	\$120,000	\$135,000	\$165,000	\$110,000	\$65,000	\$195,000	\$140,000	\$85,000
Colorado	CO	\$93,000	\$135,000	\$115,000	\$128,000	\$158,000	\$108,000	\$63,000	\$188,000	\$135,000	\$83,000
Connecticut	CT	\$94,000	\$138,000	\$118,000	\$130,000	\$160,000	\$112,000	\$64,000	\$190,000	\$138,000	\$84,000
Delaware	DE	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
District of Columbia	D.C.	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Florida	FL	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
Georgia	GA	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
Hawaii	H	\$95,000	\$140,000	\$120,000	\$135,000	\$165,000	\$110,000	\$65,000	\$195,000	\$140,000	\$85,000
Idaho	ID	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Illinois	IL	\$93,000	\$135,000	\$115,000	\$128,000	\$158,000	\$108,000	\$63,000	\$188,000	\$135,000	\$83,000
Indiana	IN	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Iowa	IA	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Kansas	KS	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Kentucky	KY	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Louisiana	LA	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
Maine	IVE	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Waryland	MD	\$94,000	\$138,000	\$118,000	\$130,000	\$160,000	\$112,000	\$64,000	\$190,000	\$138,000	\$84,000
Wassachusetts	MA	\$95,000	\$140,000	\$120,000	\$135,000	\$165,000	\$110,000	\$65,000	\$195,000	\$140,000	\$85,000
Michigan	M	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
Mnnesota	MN	\$93,000	\$135,000	\$115,000	\$128,000	\$158,000	\$108,000	\$63,000	\$188,000	\$135,000	\$83,000
Mssissippi	IVB	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Mssouri	MD	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
Nontana	M	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
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State		F&B Manager	Director of Architect & Design	Area Property Manager	Director of Human Resources	Vice President of Human Resources	Country Club General Manager	Front Desk Manager	Vice President Hospitality	Director of Hospitality	Director of Waintenance
Nebraska	NE	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Nevada	NV	\$94,000	\$138,000	\$118,000	\$130,000	\$160,000	\$112,000	\$64,000	\$190,000	\$138,000	\$84,000
NewHampshire	NH	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
New Jersey	NJ	\$95,000	\$140,000	\$120,000	\$135,000	\$165,000	\$110,000	\$65,000	\$195,000	\$140,000	\$85,000
New/Vexico	NIVI	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
NewYork	NY	\$100,000	\$150,000	\$130,000	\$140,000	\$170,000	\$120,000	\$70,000	\$200,000	\$150,000	\$90,000
North Carolina	NC	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
North Dakota	ND	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Ohio	ОН	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
Oklahoma	OK	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Oregon	OR	\$93,000	\$135,000	\$115,000	\$128,000	\$158,000	\$108,000	\$63,000	\$188,000	\$135,000	\$83,000
Pennsylvania	PA	\$94,000	\$138,000	\$118,000	\$130,000	\$160,000	\$112,000	\$64,000	\$190,000	\$138,000	\$84,000
Rhode Island	RI	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
South Carolina	SC	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
South Dakota	SD	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Tennessee	TN	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Texas	TX	\$93,000	\$135,000	\$115,000	\$128,000	\$158,000	\$108,000	\$63,000	\$188,000	\$135,000	\$83,000
Utah	UT	\$92,000	\$135,000	\$112,000	\$125,000	\$155,000	\$105,000	\$62,000	\$185,000	\$135,000	\$82,000
Vermont	VT	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000
Virginia	VA	\$94,000	\$138,000	\$118,000	\$130,000	\$160,000	\$112,000	\$64,000	\$190,000	\$138,000	\$84,000
Washington	WA	\$95,000	\$140,000	\$120,000	\$135,000	\$165,000	\$110,000	\$65,000	\$195,000	\$140,000	\$85,000
West Virginia	W	\$88,000	\$128,000	\$108,000	\$118,000	\$148,000	\$98,000	\$59,000	\$178,000	\$128,000	\$78,000
Wisconsin	W	\$91,000	\$132,000	\$111,000	\$122,000	\$152,000	\$102,000	\$61,000	\$182,000	\$132,000	\$81,000
Wyoming	WY	\$90,000	\$130,000	\$110,000	\$120,000	\$150,000	\$100,000	\$60,000	\$180,000	\$130,000	\$80,000

State		Housekeepers	Front Desk	Customer Service	Valet	Waintenance\$
Alabama	AL	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Alaska	AK	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
Arizona	AZ	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
Arkansas	AR	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
California	CA	\$45,000	\$50,000	\$55,OOO	\$42,000	\$60,000
Colorado	CO	\$43,000	\$48,000	\$53,000	\$41,000	\$58,000
Connecticut	СТ	\$44,000	\$49,000	\$54,000	\$42,000	\$59,000
Delaware	DE	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
District of Columbia	D.C.	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Florida	FL	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
Georgia	GA	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
Hawaii	H	\$45,000	\$50,000	\$55,000	\$42,000	\$60,000
ldaho	ID	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Illinois	IL	\$43,000	\$48,000	\$53,000	\$41,000	\$58,000
Indiana	IN	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
lowa	IA	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Kansas	KS	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Kentucky	KY	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Louisiana	LA	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
Waine	ME	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Waryland	MD	\$44,000	\$49,000	\$54,000	\$42,000	\$59,000
Vassachusetts	IVIA	\$45,000	\$50,000	\$55,000	\$42,000	\$60,000
Michigan	M	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
Minnesota	IVN	\$43,000	\$48,000	\$53,000	\$41,000	\$58,000
Mssissippi	IVB	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Mssouri	IVIO	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
Montana	M	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000

State		Housekeepers	Front Desk	Customer Service	Valet	Vaintenance
Nebraska	NE	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Nevada	NV	\$44,000	\$49,000	\$54,000	\$42,000	\$59,000
NewHampshire	NH	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
NewJersey	NJ	\$45,000	\$50,000	\$55,000	\$42,000	\$60,000
NewNexico	NIVI	\$41,000	\$46,000	\$51,OOO	\$39,000	\$56,000
NewYork	NY	\$50,000	\$55,000	\$60,000	\$45,000	\$65,000
North Carolina	NC	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
North Dakota	ND	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Ohio	ОН	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
Oklahoma	OK	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Oregon	OR	\$43,000	\$48,000	\$53,000	\$41,000	\$58,000
Pennsylvania	PA	\$44,000	\$49,000	\$54,000	\$42,000	\$59,000
Rhode Island	RI	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
South Carolina	SC	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
South Dakota	SD	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Tennessee	TN	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Texas	TX	\$43,000	\$48,000	\$53,000	\$41,000	\$58,000
Utah	UT	\$42,000	\$47,000	\$52,000	\$40,000	\$57,000
Vermont	VT	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000
Virginia	VA	\$44,000	\$49,000	\$54,000	\$42,000	\$59,000
Washington	WA	\$45,000	\$50,000	\$55,000	\$42,000	\$60,000
West Virginia	W	\$39,000	\$44,000	\$49,000	\$37,000	\$54,000
Wisconsin	W	\$41,000	\$46,000	\$51,000	\$39,000	\$56,000
Wyoming	WY	\$40,000	\$45,000	\$50,000	\$38,000	\$55,000

HOURLY RESTAURANT COMPENSATION DATA

State		Pastry Chef	Baker	Line Cook	Prep Cook	Dishwasher	Server	Host/Hostess	Bartender
Alabama	AL	\$48,140	\$33,886	\$35,937	\$31,350.00	\$26,969	\$30,400	\$30,130	\$29,991
Alaska	AK	\$56,135	\$41,687	\$41,766	\$36,315.33	\$31,741	\$31,502	\$34,415	\$32,212
Arizona	AZ	\$52,527	\$38,567	\$40,343	\$34,236.33	\$30,223	\$31,317	\$32,839	\$32,134
Arkansas	AR	\$46,640	\$34,454	\$34,140	\$30,365.33	\$25,769	\$30,013	\$28,140	\$31,762
California	CA	\$58,186	\$43,322	\$44,230	\$38,062.33	\$32,912	\$33,831	\$35,647	\$35,929
Colorado	CO	\$58,533	\$42,439	\$42,030	\$36,601.66	\$33,268	\$32,400	\$34,759	\$33,936
Connecticut	CT	\$54,653	\$40,470	\$41,999	\$35,853.66	\$30,406	\$36,667	\$34,624	\$39,762
Delaware	DE	\$54,216	\$39,650	\$40,921	\$34,300.00	\$30,789	\$34,466	\$30,961	\$34,369
District of Columbia	D.C.	\$55,000	\$40,000	\$35,000	\$30,000	\$25,000	\$30,000	\$28,000	\$35,000
Florida	FL	\$48,248	\$34,827	\$36,402	\$30,955.66	\$26,259	\$28,819	\$28,611	\$29,741
Georgia	GA	\$49,441	\$35,327	\$36,758	\$31,341.66	\$27,016	\$31,322	\$28,206	\$33,205
Hawaii	H	\$56,984	\$41,227	\$42,232	\$36,116.00	\$30,779	\$31,935	\$34,430	\$35,953
lda h o	ID	\$50,516	\$36,876	\$40,061	\$33,797.00	\$28,996	\$31,437	\$31,216	\$30,758
Illinois	IL	\$54,602	\$40,058	\$39,914	\$34,022.33	\$29,862	\$33,116	\$33,250	\$34,882
Indiana	IN	\$51,115	\$36,017	\$38,142	\$32,466.33	\$28,086	\$32,001	\$32,009	\$31,152
Iowa	IA	\$50,193	\$36,229	\$37,745	\$32,570.66	\$27,723	\$32,019	\$30,436	\$31,252
Kansas	KS	\$48,594	\$34,551	\$36,644	\$30,907.66	\$26,725	\$33,952	\$28,760	\$36,070
Kentucky	KY	\$48,964	\$36,692	\$36,393	\$30,178.33	\$26,591	\$29,368	\$31,126	\$31,563
Louisiana	LA	\$48,571	\$32,536	\$35,242	\$29,687.66	\$26,395	\$29,480	\$27,930	\$29,449
Maine	IVE	\$54,992	\$41,197	\$43,226	\$35,672.33	\$31,351	\$35,468	\$33,542	\$37,910
Maryland	MD	\$56,474	\$40,972	\$39,319	\$33,817.00	\$31,503	\$35,304	\$32,855	\$38,556
Vassachusetts	MA	\$57,642	\$41,156	\$44,958	\$37,407.33	\$32,469	\$39,770	\$36,944	\$43,299
Michigan	M	\$52,314	\$37,647	\$37,859	\$31,601.33	\$29,422	\$31,883	\$31,081	\$33,575
Minnesota	MN	\$54,O17	\$39,526	\$40,946	\$35,112.00	\$30,057	\$30,571	\$32,922	\$32,793
Mssissippi	MB	\$48,084	\$32,929	\$33,808	\$29,755.33	\$25,526	\$29,050	\$27,561	\$31,137
Mssouri	MD	\$52,546	\$37,220	\$38,512	\$32,241.66	\$29,639	\$32,314	\$30,598	\$33,779

HOURLY RESTAURANT COMPENSATION DATA

State		Pastry Chef	Baker	Line Cook	Prep Cook	Dishwasher	Server	Host/Hostess	Bartender
Wbntana	M	\$50,529	\$38,239	\$39,298	\$33,888	\$28,776	\$30,592	\$30,450	\$29,357
Nebraska	NE	\$51,106	\$38,052	\$38,371	\$31,561	\$28,691	\$33,475	\$30,024	\$34,213
Nevada	NV	\$53,513	\$37,971	\$40,588	\$34,228	\$28,919	\$29,796	\$32,846	\$31,603
New Hampshire	NH	\$52,757	\$40,521	\$42,011	\$35,454	\$30,286	\$35,858	\$32,547	\$36,538
New Jersey	NJ	\$55,556	\$41,006	\$42,597	\$36,402	\$31,201	\$36,550	\$35,433	\$38,681
New/Vexcio	NIVI	\$50,681	\$37,398	\$37,662	\$32,095	\$27,876	\$31,434	\$30,931	\$35,147
NewYork	NY	\$58,424	\$43,167	\$44,133	\$37,570	\$32,488	\$33,854	\$35,557	\$35,697
North Carolina	NC	\$50,887	\$37,117	\$36,968	\$32,326	\$29,117	\$32,030	\$30,116	\$33,868
North Dakota	ND	\$53,576	\$38,886	\$39,980	\$34,295	\$29,363	\$34,153	\$31,484	\$35,511
Ohio	ОН	\$50,821	\$36,271	\$38,949	\$33,116	\$28,256	\$32,939	\$31,142	\$35,435
Oklahoma	OK	\$49,891	\$35,487	\$35,670	\$30,041	\$27,718	\$30,549	\$27,907	\$30,695
Oregon	OR	\$54,446	\$41,230	\$41,925	\$35,589	\$31,133	\$33,621	\$34,353	\$35,158
Pennsylvania	PA	\$53,100	\$38,081	\$40,030	\$33,952	\$29,052	\$32,945	\$31,170	\$32,858
Rhode Island	RI	\$55,915	\$39,068	\$42,438	\$35,180	\$30,205	\$38,336	\$33,987	\$39,759
South Carolina	SC	\$52,627	\$37,265	\$37,055	\$32,191	\$28,714	\$32,082	\$29,821	\$33,381
South Dakota	SD	\$51,285	\$35,245	\$38,467	\$31,804	\$27,507	\$32,622	\$30,584	\$31,666
Tennessee	TH	\$49,434	\$34,867	\$38,291	\$31,756	\$27,881	\$31,259	\$31,533	\$31,447
Texas	TX	\$51,513	\$36,159	\$38,551	\$33,474	\$28,582	\$31,955	\$30,470	\$33,908
Utah	UT	\$50,964	\$34,794	\$38,324	\$32,144	\$28,506	\$32,772	\$31,402	\$33,806
Vermont	VT	\$58,653	\$41,951	\$43,365	\$36,899	\$31,395	\$36,428	\$34,612	\$41,129
Virginia	VA	\$54,913	\$39,437	\$38,309	\$34,012	\$30,217	\$35,007	\$31,711	\$36,339
Washington	WA	\$60,194	\$44,849	\$47,060	\$40,110	\$34,827	\$35,916	\$38,098	\$38,081
West Virginia	W	\$44,463	\$30,847	\$33,627	\$28,867	\$25,289	\$28,253	\$26,742	\$27,374
Wisconsin	VM	\$52,716	\$37,860	\$40,414	\$33,809	\$29,585	\$33,419	\$31,366	\$33,778
Wyoming	WY	\$47,809	\$37,244	\$37,546	\$31,726	\$26,585	\$31,167	\$29,736	\$30,024

